



american
institute for
conservation

**Preserving Cultural
Heritage**

Membership Designation Working Group (MDWG) Rubric Proposal

May 2021

Background Information/Context

The Membership Designation Working Group (MDWG) formed the Rubric Subgroup at the beginning of 2020. The subgroup was tasked with developing criteria (rubrics) to evaluate Professional Member applications.

Based on the newly revised twelve [Essential Competencies](#), the rubrics are designed to provide clarity and transparency for applicants, sponsors, and evaluators (Membership Committee) to ensure that all are working from the same point of reference. The rubrics provide examples of work/projects that applicants can use for their narratives to demonstrate that they have met the Essential Competencies. Sponsors can use the rubrics to ensure that members they are sponsoring satisfy the application requirements. Finally, the rubrics will be used by evaluators to assess an applicant's knowledge of the Essential Competencies.

The MDWG Rubrics Subgroup is composed of a selection of AIC members who either responded to an open membership call for volunteers, or were asked to join based on their existing positions within AIC or area of practice. The intention was that the Rubric Subgroup would represent the breadth of specializations of AIC members; length of time in the field; types of training; and reflect a range of workplaces: cultural institutions, private practices, and academia. Three members of the MDWG committee serve on the Rubrics Subgroup in order to provide background information and to relay broader discussions about rubrics to/from the MDWG. Two members of the Education and Training Committee (ETC) are members of the subgroup, to provide background knowledge regarding long-term education for professionals.

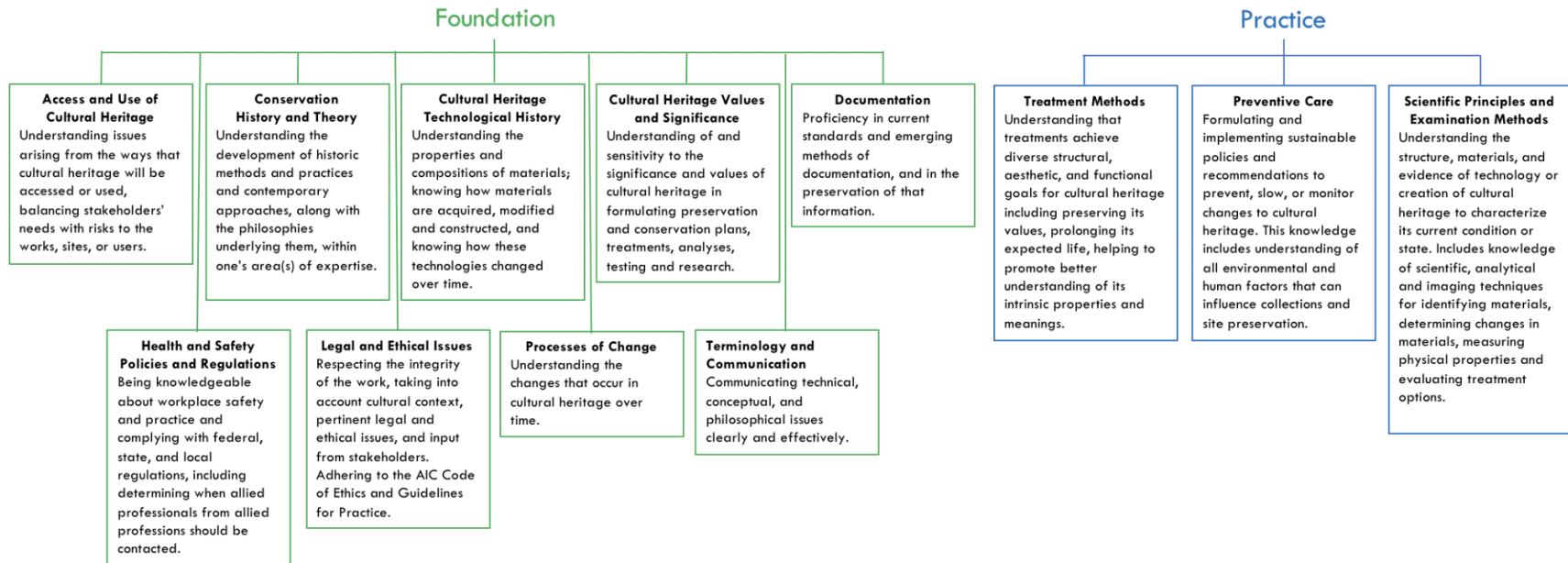
Rubrics Subgroup Members

Colleen O'Shea, co-chair /ETC (Assistant Objects Conservator, Fine Arts Museums of San Francisco)

Deborah Trupin, co-chair/MDWG (Textile/upholstery conservator, Trupin Conservation Services)

Dawn Rogala, ETC (Conservator and Program Manager, Smithsonian’s Museum Conservation Institute)
 Stephanie Lussier, MDWG (Paper and Photographs Conservator, Hirshhorn Museum and Sculpture Garden)
 Catherine Matsen, MDWG (Scientist, Winterthur Museum)
 Lizzie Curran (Assistant Conservator, Dartmouth College Library)
 Andrew Fearon (Chief Architectural Conservator, Materials Conservation)
 Becky Fifield (Head, Collection Management, New York Public Library)
 Catharine Hawks (Museum Conservator, National Museum of Natural History)
 Jamye Jamison (Paper Conservator, Jamison Art Conservation)
 Kate Lewis (Chief Conservator, Museum of Modern Art)
 Catherine H. Stephens (Associate Research Scientist, Metropolitan Museum of Art)

AIC ESSENTIAL COMPETENCIES



TABLES: RUBRICS FOR EVALUATION OF PROFESSIONAL MEMBERSHIP APPLICATIONS

The tables of rubrics that follow are organized according to the three different categories outlined in the Professional Member Essential Competencies document (Section 1: Purpose and Scope): Conservation, Preservation, and Scientific Analysis. The rubrics give *examples* of ways in which an applicant can show their knowledge of a particular competency. The examples provided are *not* considered an exhaustive list; they are simply meant as suggestions for both the applicant and evaluator of ways in which the competency may be demonstrated. The applicant's narrative and accompanying three to five project submissions must collectively demonstrate the understanding of all competencies.

RUBRICS — FOUNDATION COMPETENCIES

COMPETENCY			
<p style="text-align: center;">Access and Use of Cultural Heritage</p> <p><i>Understanding issues arising from the ways that cultural heritage will be accessed or used, balancing stakeholders' needs with risks to the works, sites, or users.</i></p>	<p><i>AIC Professional Members facilitate access to cultural heritage by ensuring safe practices and providing recommendations for or acknowledge limitations of culturally appropriate treatment, protection, and future care. Principles of diversity, equity, access, and inclusion should be foremost when formulating recommendations.</i></p>		
RUBRIC	ALL PROFESSIONAL MEMBERS		
<p>Applicant's submissions demonstrate or include some of the following:</p>	<ul style="list-style-type: none"> <input type="checkbox"/> Collaborations with allied professionals in decision making for care and display of cultural heritage <input type="checkbox"/> Outreach and community engagement projects to promote proper access, care and use of cultural heritage <input type="checkbox"/> Consultations with stakeholders/communities for whom the cultural heritage has significance to ensure needed access <input type="checkbox"/> Understanding of loan policies and processes, and risk assessments associated with display, lending, packing and transportation of cultural heritage <input type="checkbox"/> Design and/or implementation of protection measures that ensure the safe access and use of cultural heritage. <input type="checkbox"/> Making documentation, research data, results and findings available <p style="text-align: center;">AND/OR FROM APPROPRIATE COLUMN BELOW, AS APPLICABLE:</p>		
	CONSERVATION	PRESERVATION	SCIENTIFIC ANALYSIS
	<ul style="list-style-type: none"> <input type="checkbox"/> Assessments that inform and guide the proper handling and display of cultural heritage <input type="checkbox"/> Creation of heritage site management policies <input type="checkbox"/> Pursuing alternate access strategies (e.g. facsimile, reformatting, digitization, emulation) where required by hazard or fragility, through collaboration with 	<ul style="list-style-type: none"> <input type="checkbox"/> Creation of heritage site management policies <input type="checkbox"/> Risk mitigation for projects involving collections <input type="checkbox"/> Managing risk for exhibitions and outgoing loans: legal compliance, permitting, documentation, insurance, and security <input type="checkbox"/> Pursuing alternate access strategies (e.g. facsimile, reformatting, digitization) where required by hazard or 	<ul style="list-style-type: none"> <input type="checkbox"/> Materials analysis for risk assessment <input type="checkbox"/> Materials analysis for creation of facsimiles, digital recreations, etc. <input type="checkbox"/> Other

	relevant allied professionals <input type="checkbox"/> Other	fragility, through collaboration with relevant allied professionals <input type="checkbox"/> Other	
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COMPETENCY	PROFESSIONAL MEMBER
Cultural Heritage Stewardship History and Theory <i>Understanding the development of historic conservation methods and practices and contemporary approaches, along with the philosophies underlying them, within one's area(s) of expertise.</i>	<i>AIC Professional Members make decisions guided by the knowledge of how and why current practices have evolved. This knowledge provides a foundation for professionals to continue to adapt, grow, and innovate to meet emerging needs in cultural heritage preservation.</i>

RUBRIC	ALL PROFESSIONAL MEMBERS		
Applicant's submissions demonstrate or include some of the following:	<input type="checkbox"/> Understanding of concepts described in foundational texts <input type="checkbox"/> Awareness of international cultural heritage stewardship documents <input type="checkbox"/> Awareness of newer thinking and methodologies <input type="checkbox"/> Awareness of past methodologies <input type="checkbox"/> Knowledge of historic events that contributed to the emergence of professional preservation and preventive conservation practices <input type="checkbox"/> Knowledge of historical source material for conservation practice and how to find such materials <input type="checkbox"/> Familiarity with conservation-related publications <input type="checkbox"/> Familiarity with how allied organizations intersect with conservation goals <input type="checkbox"/> References to existing doctrines, essays, sources on conservation methodology <input type="checkbox"/> interpretation of non-conservators' expertise and contributions to preservation and conservation theory <p style="text-align: center;">AND/OR FROM APPROPRIATE COLUMN BELOW, AS APPLICABLE:</p>		
	CONSERVATION	PRESERVATION	SCIENTIFIC ANALYSIS
	<input type="checkbox"/> Ability to identify specific treatment methodologies within one's area of expertise, explain how they	<input type="checkbox"/> Ability to identify, research, and guide situations where repatriation or cultural care plans may apply	<input type="checkbox"/> Evaluations of previously published work <input type="checkbox"/> Review of previous scientific work with a mind

	<p>came to be, and why they may or may not be used</p> <input type="checkbox"/> Other	<input type="checkbox"/> Other	<p>to a changed or improved understanding of materials and their interactions</p> <input type="checkbox"/> Recognition that non-original treatment materials may differ depending on the time period of (previous) treatment	<input type="checkbox"/> Familiarity with the history, advantages, and limitations of applications of scientific methods to given cultural heritage problems	<input type="checkbox"/> Other
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COMPETENCY	
<p>Cultural Heritage Technological History <i>Understanding the properties and compositions of materials; knowing how materials are acquired, modified, and constructed; and knowing how these technologies changed over time.</i></p>	<p><i>AIC Professional Members use knowledge of the attributes and construction of cultural heritage to determine scientific, collection care, and conservation approaches. This includes the ability to identify the intrinsic properties of the materials that constitute a work, how materials are fit together, how they function structurally, and their history.</i></p>
RUBRIC	ALL PROFESSIONAL MEMBERS
<p>Applicant's submissions demonstrate or include some of the following:</p>	<input type="checkbox"/> Knowledge of resources and publications for researching the history of materials and methods of manufacture <input type="checkbox"/> Understanding risks to specific materials due to their composition, construction, or previous treatment <p style="text-align: center;">AND/OR FROM APPROPRIATE COLUMN BELOW, AS APPLICABLE:</p>

	CONSERVATION	PRESERVATION	SCIENTIFIC ANALYSIS
	<input type="checkbox"/> Recognition of the impact of previous conservation campaigns, including conservation materials, that are now part of cultural heritage and original materials altered by previous interventions <input type="checkbox"/> Demonstration of the thought process used to choose materials and methods to treat cultural heritage <input type="checkbox"/> Other	<input type="checkbox"/> Understanding how methods of manufacture of cultural heritage inform collection-level and institutional-level planning <input type="checkbox"/> Other	<input type="checkbox"/> Identification of previous conservation and/or restoration campaigns, including non-original materials, that are now part of cultural heritage and original materials altered by previous interventions <input type="checkbox"/> Projects and studies that involved materials analysis <input type="checkbox"/> Expertise in an analytical technique or development of a technique that aids in understanding the time of manufacture or construction of cultural heritage <input type="checkbox"/> Other

COMPETENCY	
Cultural Heritage Values and Significance <i>Understanding of and sensitivity to the significance and values of cultural heritage in formulating preservation and conservation plans, treatments, analyses, testing, and research.</i>	<i>AIC Professional Members employ this understanding when formulating preservation and conservation plans, and in vetting and reviewing conservation treatment proposals, plans for analyses, testing, and research. Conservation and preservation activities are carried out with cultural sensitivity and an understanding that cultural context (values/guidelines) will guide decisions.</i>
RUBRIC	ALL PROFESSIONAL MEMBERS
Applicant's submissions demonstrate or include some of the following:	<input type="checkbox"/> Evidence of collaborating with stakeholders and other professionals to uphold the value and significance of cultural heritage <input type="checkbox"/> Evidence of choosing less interventive approaches when possible <input type="checkbox"/> Demonstration of thought process for choosing approaches and methods for preserving cultural heritage depending on context and history

	AND/OR FROM APPROPRIATE COLUMN BELOW, AS APPLICABLE:		
	CONSERVATION	PRESERVATION	SCIENTIFIC ANALYSIS
	<input type="checkbox"/> Knowledge of when it is/is not appropriate to treat cultural heritage given its significance <input type="checkbox"/> Other	<input type="checkbox"/> Policy development or application that demonstrates coordinating preservation with types of cultural heritage for its intended use, in accordance with laws and duty of care <input type="checkbox"/> Other	<input type="checkbox"/> Developing and/or using non-invasive and minimally-invasive techniques to analyze cultural heritage <input type="checkbox"/> Other

COMPETENCY			
Documentation <i>Proficiency in current standards and emerging methods of documentation, and in the preservation of that information.</i>	<i>AIC Professional Members create and use information documenting cultural heritage conditions, prior use, previous interventions, proposed treatment, treatment, and ongoing care. Records of examination, treatment, analysis, and collections and site care inform interpretation, use, and future care.</i>		
RUBRIC	ALL PROFESSIONAL MEMBERS		
Applicant's submissions demonstrate or include some of the following:	<input type="checkbox"/> Reports and/or publications—including all forms of written, visual, imaging, or oral documentation—according to best practices <input type="checkbox"/> Proficiency in planning, creating, and managing project documentation <input type="checkbox"/> Use of documentation as integral to cultural heritage stewardship, treatment, and care decision-making <input type="checkbox"/> Documentation workflows or standardization measures created in the workplace <input type="checkbox"/> Plans for permanent record keeping of analog and digital documentation for future access <input type="checkbox"/> How documentation is shared		
	AND/OR FROM APPROPRIATE COLUMN BELOW, AS APPLICABLE:		
	CONSERVATION	PRESERVATION	SCIENTIFIC ANALYSIS
<input type="checkbox"/> Documentation of treatment, methodology, sampling or analysis locations <input type="checkbox"/> Other	<input type="checkbox"/> Management of event-based collection care and conservation documentation (eg, emergency response documentation, capital project, reinstallation)	<input type="checkbox"/> Documentation of methodology, sampling or analysis locations <input type="checkbox"/> Other	

		<input type="checkbox"/> Knowledge of emergency preparedness as it pertains to the storage and security of critical documentation <input type="checkbox"/> Policy or manual for collection documentation management <input type="checkbox"/> Collection management system selection, implementation, and manual development <input type="checkbox"/> Creation of plans, strategies, or reports that reflect the importance of documentation in collection stewardship <input type="checkbox"/> Forecasts and advocacy of storage needs for data and documentation <input type="checkbox"/> Other	
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COMPETENCY	
<p><i>Health and Safety Policies and Regulations</i> <i>Being knowledgeable about workplace safety and practice and complying with federal, state, and local regulations, including determining when allied professionals should be contacted.</i></p>	<p><i>AIC Professional Members use this knowledge to ensure control measures for hazardous materials, identify appropriate safety equipment and operating procedures, and employ safe practices and hazard communication to reduce health and safety risks to humans and the environment.</i></p>

RUBRIC	ALL PROFESSIONAL MEMBERS		
<p>Applicant's submissions demonstrate or include some of the following:</p>	<ul style="list-style-type: none"> <input type="checkbox"/> Understanding the need, training, and testing required for using personal protective equipment; evidence of implementation <input type="checkbox"/> Understanding of chemical safety procedures <input type="checkbox"/> Adherence to lab safety standards and procedures <input type="checkbox"/> Acting to inform and protect all staff, interns, volunteers, and users about/from health and safety risks inherent in their work <input type="checkbox"/> Descriptions of health and safety procedures developed for the workplace <input type="checkbox"/> Communicating any potential hazards in/on object materials or at the site to clients and custodians <input type="checkbox"/> Completion of required and mandated safety training for all project participants, including students and trainees <input type="checkbox"/> Understanding and proficient application of regulations for the storage and/or disposal of deaccessioned hazardous collection material as required <input type="checkbox"/> Assessing the risk of interaction with cultural heritage against personal safety <p style="text-align: center;">AND/OR FROM APPROPRIATE COLUMN BELOW, AS APPLICABLE:</p>		
	CONSERVATION	PRESERVATION	SCIENTIFIC ANALYSIS
	<ul style="list-style-type: none"> <input type="checkbox"/> Understanding of when it is not appropriate to use certain methods/materials due to potential hazards that may arise in the future <input type="checkbox"/> Discussion of choice of treatment materials/methods based on health and safety issues <input type="checkbox"/> Other 	<ul style="list-style-type: none"> <input type="checkbox"/> Understanding hazards and developing and applying risk mitigation, collection management, handling, and service policies <input type="checkbox"/> Identification and communication of health and safety management needs as part of project management <input type="checkbox"/> Other 	<ul style="list-style-type: none"> <input type="checkbox"/> Research on potential chemical and safety hazards in collections objects (or samples from collections objects or sites) coming into the lab for analysis <input type="checkbox"/> Other

COMPETENCY	
<p>Legal and Ethical Issues Respecting the integrity of cultural heritage, taking into account cultural context,</p>	<p><i>AIC Professional Members follow all laws applicable to their work and use the AIC Code of Ethics and Guidelines for Practice to guide them in developing and executing preservation, scientific, and conservation projects.</i></p>

<p><i>pertinent legal and ethical issues, and input from stakeholders. Adhering to the AIC Code of Ethics and Guidelines for Practice.</i></p>			
<p>RUBRIC</p>	<p>ALL PROFESSIONAL MEMBERS</p>		
<p>Applicant's submissions demonstrate or include some of the following:</p>	<ul style="list-style-type: none"> <input type="checkbox"/> Knowledge of national and regional repatriation processes and laws regarding stolen artifacts <input type="checkbox"/> Communicating and collaborating with stakeholders <input type="checkbox"/> Consulting other professionals to see if any legal or ethical issues are applicable <input type="checkbox"/> Understanding of cultural restrictions regarding the care of certain objects or sites <input type="checkbox"/> Referring clients to other groups or individuals when the information sought is outside of one's purview (e.g. valuation, legal advice, capabilities, skills) <input type="checkbox"/> Showing recognition and following of laws pertaining to the situation/ project <input type="checkbox"/> Vetting specialists outside the field of cultural heritage preservation for appropriate skill sets and credentials <p style="text-align: center;">AND/OR FROM APPROPRIATE COLUMN BELOW, AS APPLICABLE:</p>		
	<p>CONSERVATION</p>	<p>PRESERVATION</p>	<p>SCIENTIFIC ANALYSIS</p>
	<ul style="list-style-type: none"> <input type="checkbox"/> Knowledge of the importance of maintaining documentation with cultural heritage <input type="checkbox"/> Other 	<ul style="list-style-type: none"> <input type="checkbox"/> Knowledge, interpretation, and implementation of laws and ethical standards <input type="checkbox"/> Knowledge of responsibility of governing body and staff to duty of care, duty of loyalty, and other legal standards in collection stewardship decision making <input type="checkbox"/> Documentation management to support legal and ethical collection stewardship <input type="checkbox"/> Policy and/or program development to support stewardship, including emergency preparedness, abandoned property, etc. <input type="checkbox"/> Other 	<ul style="list-style-type: none"> <input type="checkbox"/> Procedures indicating how to enter, maintain, or archive accurate records of testing procedures or raw measurement data <input type="checkbox"/> Discussion about collecting sample(s), optimal sampling site(s) <input type="checkbox"/> Research questions based on literature review and critical assessment about the potential value of information gained versus extent of sampling <input type="checkbox"/> Honesty about results and information gleaned from data measured <input type="checkbox"/> Other

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COMPETENCY			
<p>Process of Change <i>Understanding the changes that occur in cultural heritage over time.</i></p>	<p><i>AIC Professional Members recognize and understand that chemical, physical, technological, and biological processes, as well as use, deliberate change, or alteration by a hand other than that of the maker(s) can affect the conceptual and material aspects of cultural heritage. They use this knowledge to assess materials and conditions, manage the changes, determine when (or whether) to formulate actions, and select materials to preserve cultural heritage.</i></p>		
RUBRIC	ALL PROFESSIONAL MEMBERS		
<p>Applicant's submissions demonstrate or include some of the following:</p>	<ul style="list-style-type: none"> <input type="checkbox"/> Understanding of mechanisms and/or types of deterioration in materials specific to area of expertise <input type="checkbox"/> Understanding of the agents of deterioration, and their roles in contributing to and accelerating change <input type="checkbox"/> Understanding of inherent vice <input type="checkbox"/> Collaboration to develop risk mitigation strategies that address processes of change (see also Preventive Care) <input type="checkbox"/> AND/OR FROM APPROPRIATE COLUMN BELOW, AS APPLICABLE: 		
	CONSERVATION	PRESERVATION	SCIENTIFIC ANALYSIS
	<ul style="list-style-type: none"> <input type="checkbox"/> Understanding when damage or modification may be of historical importance and add value to/offer insight into the history of cultural heritage <input type="checkbox"/> Risk mitigation policies to prevent damage (see also Preventive Care rubrics) <input type="checkbox"/> Other 	<ul style="list-style-type: none"> <input type="checkbox"/> Risk mitigation policies to prevent damage (see also Preventive Care rubrics) <input type="checkbox"/> Other 	<ul style="list-style-type: none"> <input type="checkbox"/> Understanding of modes of chemical change <input type="checkbox"/> Understanding and/or developing models of accelerated ageing <input type="checkbox"/> Other

COMPETENCY			
Terminology and Communication <i>Communicating technical, conceptual, and philosophical issues clearly and effectively.</i>	<i>AIC Professional Members communicate with cultural heritage stakeholders as part of collaboration, service, and advocacy. They translate cultural heritage terminology and philosophical precepts into language that allows those outside the field to understand their findings, observations, interpretations, interventions, and rationales.</i>		
RUBRIC	ALL PROFESSIONAL MEMBERS		
Applicant's submissions demonstrate or include some of the following:	<input type="checkbox"/> Use of terminology in documentation that is consistent with that used in the field <input type="checkbox"/> Use of inclusive and accessible language and information <input type="checkbox"/> Interpretation and dissemination of specialized knowledge to various audiences <input type="checkbox"/> Outreach initiatives through engagement with public about conservation and cultural heritage stewardship <p style="text-align: center;">AND/OR FROM APPROPRIATE COLUMN BELOW, AS APPLICABLE:</p>		
	CONSERVATION	PRESERVATION	SCIENTIFIC ANALYSIS
	<input type="checkbox"/> Communicating and interpreting treatment options to a variety of project stakeholders <input type="checkbox"/> Interpreting preservation risks and mitigation strategies in relation to legal compliance, ethical responsibility, and institutional reputation <input type="checkbox"/> Other	<input type="checkbox"/> Communicating and interpreting risks to collections and mitigation strategies for a variety of project stakeholders <input type="checkbox"/> Other	<input type="checkbox"/> Communicating and interpreting scientific analysis options, pros/cons of different methods, the general scientific principles of techniques, and the results of data <input type="checkbox"/> Other

RUBRICS — PRACTICE COMPETENCIES

COMPETENCY	CONSERVATION	PRESERVATION	SCIENTIFIC ANALYSIS
<p>Treatment <i>Understanding that treatments achieve diverse structural, aesthetic, and functional goals for cultural heritage including preserving its values, prolonging its expected life, helping to promote better understanding of its intrinsic properties and meanings.</i></p>	<p><i>Conservators devise and carry out interventions guided by investigation, research, experience, and consultation with stakeholders. Conservation treatment may involve physical, chemical, or technological alteration of the work, while maintaining respect for the integrity of the work or site.</i></p>	<p><i>Preservation professionals work closely with conservators and analysts to ensure treatment strategies are consistent with broader preservation and collections care goals.</i></p>	<p><i>Analysts/scientists are aware of various treatment methods used historically and currently, and understand their effects on cultural heritage. Analysts/scientists work with conservators and preservation professionals to develop treatments, understanding the long-term impacts on the treated materials.</i></p>
RUBRIC	ALL PROFESSIONAL MEMBERS		
<p>Applicant’s submissions demonstrate or include some of the following:</p>	<ul style="list-style-type: none"> <input type="checkbox"/> Understanding of the role of conservation treatment in cultural heritage preservation <input type="checkbox"/> Knowledge of how history and previous treatments may impact treatment, preservation and analytical decisions <input type="checkbox"/> Understanding of the long-term impact of chosen methods/materials <input type="checkbox"/> Understanding of and accommodation for possible risks to the object or site during treatment <input type="checkbox"/> Consultation and/or collaboration with colleagues to better inform treatment decisions <p style="text-align: center;">AND/OR FROM APPROPRIATE COLUMN BELOW, AS APPLICABLE:</p>		
	CONSERVATION	PRESERVATION	SCIENTIFIC ANALYSIS
	<ul style="list-style-type: none"> <input type="checkbox"/> Decision making rationale for treatment of cultural heritage given its historical context/structure/use <input type="checkbox"/> Testing and/or mock-ups performed prior to choosing treatment method <input type="checkbox"/> Research into potential methods and materials for treatment <input type="checkbox"/> Design and execution of treatments that respect the material and history of 	<ul style="list-style-type: none"> <input type="checkbox"/> With supervision and training, and in specific settings, undertake tasks that limit risk or prevent further damage as part of a sustainable program of care <input type="checkbox"/> Other 	<ul style="list-style-type: none"> <input type="checkbox"/> Collaborative projects to assess and test a material or technique <input type="checkbox"/> Working with conservation staff to re-evaluate historic methods <input type="checkbox"/> Description of how analytical methodology accounted for evidence of previous treatments <input type="checkbox"/> Other

	cultural heritage owner's/steward's needs and goals <input type="checkbox"/> Discussing the rationale for treatment, including when not to treat at all <input type="checkbox"/> Other		
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COMPETENCY	CONSERVATION	PRESERVATION	SCIENTIFIC ANALYSIS
Preventive Care <i>Formulating and implementing sustainable policies and recommendations to prevent, slow, or monitor changes to cultural heritage. This knowledge includes understanding of all environmental and human factors that can influence collections and site preservation.</i>	<i>Conservators understand the approaches and methods used to prevent or mitigate the deterioration of works of cultural heritage. They employ risk assessment and mitigation to minimize deterioration and manage risks to cultural heritage.</i>	<i>Preservation professionals have an in-depth understanding of the approaches and methods used to prevent or mitigate the deterioration of works of cultural heritage in storage, on exhibit, in transit, or in use. They use this knowledge together with risk assessment and mitigation to develop and implement preventive care programs.</i>	<i>Analysts/scientists are familiar with techniques, equipment, and resources that can assist in managing environmental factors; and play a key role in researching, developing, and recommending methods and actions to protect cultural heritage from damaging situations.</i>
RUBRIC	ALL PROFESSIONAL MEMBERS		
Applicant's submissions demonstrate or include some of the following:	<input type="checkbox"/> Development of policies, procedures, or designs in support of preservation goals <input type="checkbox"/> Promotion of preventive conservation approaches in project management <input type="checkbox"/> Collaboration to ensure preservation of cultural heritage <input type="checkbox"/> Knowledge of environmental impacts on the preservation of cultural heritage and how to mitigate these <input type="checkbox"/> Knowledge of how to interpret and explain environmental data AND/OR FROM APPROPRIATE COLUMN BELOW, AS APPLICABLE:		
	CONSERVATION	PRESERVATION	SCIENTIFIC ANALYSIS
	<input type="checkbox"/> Recognizing the balance between preventive and interventive measures <input type="checkbox"/> Knowledge of advances in preventive methodologies	<input type="checkbox"/> Promoting collaborative preventive care programs as the most sustainable way to protect cultural heritage	<input type="checkbox"/> Contributing to or leading projects that augment the longevity of cultural heritage <input type="checkbox"/> Research on how to understand and impede deterioration

	<input type="checkbox"/> Risk mitigation policies to prevent or minimize damage <input type="checkbox"/> Other	<input type="checkbox"/> Recognition that emergency preparedness and resiliency are critical to stewardship <input type="checkbox"/> Collaboration in implementing institutional plans that demonstrate responsibility to collection management policies, preservation policies, and duty of care <input type="checkbox"/> Risk mitigation policies to prevent or minimize damage <input type="checkbox"/> Other	<input type="checkbox"/> Showing how results from analysis influenced preservation protocols <input type="checkbox"/> Development of methods for detecting, monitoring, quantifying, and/or reducing pollutants <input type="checkbox"/> Other
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COMPETENCY	CONSERVATION	PRESERVATION	SCIENTIFIC ANALYSIS
<p>Scientific Principles and Examination Methods <i>Understanding the structure, materials, and evidence of technology or creation of cultural heritage to characterize its current condition or state. Includes knowledge of scientific, analytical, and imaging techniques for identifying materials, determining changes in materials, measuring physical properties, and evaluating treatment options.</i></p>	<p><i>Conservators use appropriate tools and techniques to examine cultural heritage, and know how, and when, to employ analytical testing to obtain information relevant to technical investigation and preservation decisions. They understand when consultation with an analyst/scientist is necessary.</i></p>	<p><i>Preservation professionals maintain a generalized knowledge of the structure, materials, and evidence of technology or manufacture of cultural heritage to characterize its current condition or state. They maintain a working knowledge of scientific methods that influence preservation decisions and seek assistance from conservators and analysts/scientists as necessary.</i></p>	<p><i>Analysts/scientists understand scientific principles and how they apply to conservation, including how to access and use scientific literature and how to assess the validity of published research in conservation and allied fields. They employ scientific and analytical techniques for characterizing and identifying materials and/or determining changes in these materials and/or environments.</i></p>
RUBRIC	ALL PROFESSIONAL MEMBERS		
	<input type="checkbox"/> Collaboration with allied professionals on the use of scientific analysis, examination and data interpretation		

Applicant's submissions demonstrate or include some of the following:	<input type="checkbox"/> General knowledge of various analytical methods and what types of information can be gleaned from each <input type="checkbox"/> Critical evaluation and interpretation of data <p style="text-align: center;">AND/OR FROM APPROPRIATE COLUMN BELOW, AS APPROPRIATE:</p>		
	CONSERVATION	PRESERVATION	SCIENTIFIC ANALYSIS
	<input type="checkbox"/> Knowledge of how to characterize and/or identify materials by visual assessment <input type="checkbox"/> Knowledge of how to identify evidence of aging, degradation, or corrosion <input type="checkbox"/> Ability to identify materials used as part of previous interventions <input type="checkbox"/> Testing, imaging, and/or analysis performed as part of examination or treatment <input type="checkbox"/> Technical studies or reports <input type="checkbox"/> Other	<input type="checkbox"/> Ability to assess contract vendors to conduct analyses <input type="checkbox"/> Consulting conservators, conservation scientists, or appropriate vendor for condition and/or treatment assessments <input type="checkbox"/> Other	<input type="checkbox"/> Technical reports and publications that demonstrate critical evaluation and interpretation of data <input type="checkbox"/> Awareness that some analytical techniques and/or measurements will compromise cultural heritage <input type="checkbox"/> Use of existing documentation and results from previous studies to inform new analyses <input type="checkbox"/> Examination and analytical approaches that identify previous treatments, original or non-original materials <input type="checkbox"/> Research that introduces new concepts and techniques to the field <input type="checkbox"/> Other

