

Cultural Institution Disaster Team Roles



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Team Functions

Three Different Teams:

Preparedness functions

- Things done well in advance

Response functions

- Actions during the event

Salvage/Recovery functions

- Long term

Basic Elements of each:

Built on everyday operations

People are comfortable with what they know

No one wants to be on the director's team

Familiarity breeds contempt

Preparedness Team Functions

- **Facilities Management**
 - Identifies, evaluates, and eliminates risks on a daily basis
- **Coordination**
 - Keeps plan up-to-date, distributes plan to staff, on-going training
- **Communication**
 - Emergency phone contacts; internal and external support contacts
- **Procurement**
 - Supplies stockpiles, keeps and inventory, replaces when necessary
- **Security**
 - Staff identification for entry, keys for necessary personnel, staff rendezvous points, evacuation sweeps
- **Data Management**
 - Computers are backed-up, plans are available off-site

Response Team Functions

- **Facilities Management**
 - Assembles a rapid assessment team, documents severity of problem, performs mechanical systems tasks
- **Coordination**
 - Assigns staff to reduce risk, determines salvage techniques, personnel and vendors to be used
- **Communication**
 - **External** (Media, administration, FEMA or insurance)
 - **Internal** (Calls staff, maintains communication with responding agencies)
- **Procurement**
 - Takes care of all monetary issues, funding for staff time, recovery services, claims, purchases of food and supplies
- **Security/Welfare**
 - Ensures safety of staff during operations, secures the building in the absence of electricity, establishes aid stations, water, port-a-potty, sets up a break schedule
- **Data Collection/Distribution**
 - **Collection information** (Distributes priorities, special salvage requirements)
 - **Recording information** (Documents events, time sheets, who did what when)
 - **Systems information** (Data systems priorities, establishes a data recovery center and command headquarters)

Salvage Team Functions

- **Coordination**
 - Determines salvage techniques to be used, priorities, assigns teams and tasks
- **Sorting**
 - Sorts materials using knowledge of collection and material types
- **Recording**
 - Documents the event, staff activities, and actions taken both written and visual
- **Packing**
 - Packing materials for triage, to storage or to a vendor for treatment
- **Procurement**
 - Obtains needed supplies from in-house stockpile or external as directed
- **Data/communication**
 - Provides access to computerized information, vital operating records, etc.

The Barnyard

- Reaction to stress varies from person to person
- They can't control the way they are behaving
- Understanding their personality types, strengths and weaknesses now is important to success
- This is sometimes evident in the planning process
- When the adrenaline is flowing, you get to see a side of your co-workers that you have never seen before. And it is often not pretty.



The Barnyard Team



The Barnyard Team



Effective Team Leaders

- Flexible
- Personable
- Able to multi-task
- Good with details or lists
- Creative

Planning for Your Institution

- May not have enough staff for 3 distinct or separate teams
 - One person may function in a particular job on all three teams
 - Advantage of being familiar with the process from the start
- Think in terms of the work that must be done rather than the person doing it
 - In most cases the one that gets there first is the one in charge until there is a change.
- What order are you going to tackle the required functions based on your ability, size of institution, collection needs, staff limitations, etc.
 - Don't become overwhelmed with the tasks; don't focus on what can't be done.